

MBA students

SUMMER STUDY SCHOOL

Welcome to the 2020 summer study school. For some of you this is the beginning of the final stretch in your academic goal towards an MBA. To the first-years, you are so welcome in joining us for the first time! Faculty has prepared an exciting programme for the week ahead, and hope that you will find it most rewarding and complementary in your quest for progressive management and leadership enrichment.

Please take note that the **summer school** is held in **Potchefstroom** at the **Elgro Hotel**. **(Safe parking has been reserved just opposite the hotel, so please make use of this facility). Also note that attendance of the study school in totality is compulsory, and attendance lists must be completed.** We indeed count students' signatures against the number of people in the class.

The study school consists of the following academic building blocks:

- Academic lectures;
- Guest lectures;
- Research methodology; and
- Research meetings with study leaders by appointment for the final-year students.

This study school employs a number of top-notch speakers to provide you with the best opportunity to make the most of your studies. Please take note of the topics to be lectured and discussed within these sessions:

- **Keynote address:** Dr Pali Lehohla: Former Statistician-General of South Africa who will deliver an address on "*Building the Bridge to Inclusive Growth. Economic Policy Scenarios for Growth in South Africa 2020-2030*"
- Dr Chris Lombard: Business Consultant speaking on *Change Capacity and People Capacity Solutions*
- Mrs Christine Bronkhorst: NWU: Ferdinand Postma Library: *Information Librarian for MBA*
- Prof Johan Nel: The founder and currently the Executive Manager of the Centre for Environmental Management (CEM), Faculty of Science, NWU hosts the *Environmental workshop*

- Mr Reece Alberts: Centre for Environmental Management (CEM), at the Faculty of Science, NWU co-hosts the *Environmental workshop*
- Prof Raymond Parsons: Professor at the NWU Business School; Chairman of the NWU-Business School Advisory Board on *South African economics*
- Mr Willie Bezuidenhout: Chief Executive Officer of Peninsula Energy Limited's South African Operations hosts the *Financial accounting workshop*
- Mr Theo Venter: Political and Policy Specialist at the NWU Business School on *Scenario planning*
- Mr Mihan Louw who will be speaking on *topical operations management issues*.
- Ms Yoke Van Dam speaking on *The Power of Persuasion*
- Mr Paul Malherbe clarifying *The Alternative Board*
- Mr GP van Rheede van Oudtshoorn: Senior marketer: NWU Department of Marketing and Student Recruitment.
- Ms. Boitumelo Loate: *Keeping the faith: Navigating turbulent markets*

We also host a socialising and networking opportunity on **Wednesday night**. The venue, is the pool area of the Elgro Hotel. We trust that it will be just as delightful and memorable as the previous social functions. Please make sure that you **complete the attendance list** for the function so that we can finalise the arrangements.

The study school commences **at 08:15 sharp (please take seats from 08:00)** and will be a **combined session** for all students in the **large lecture hall of the hotel adjacent to the pool area**. For class-specific sessions, **please consult the timetable**.

Take note that we have made special arrangements for the early birds among you. Tea and coffee are also served before the classes commence in the mornings. You will notice that Wednesday serves a light lunch. This is because the social function has a full menu that evening.

Finally, use the time to enjoy the wonderful world of management, bond with fellow students, and extend your networking relations. Should you have any requests or problems during the study school week, do not hesitate to contact me for assistance (084 548 2256).

Sincerely yours

PROF CHRISTO BISSCHOFF

Programme Manager: MBA Study Schools

GET TO KNOW THE GUEST SPEAKERS

Dr Pali Lehohla



Dr Pali Jobo Lehohla was the Statistician-General of South Africa, a position he held from 2000 to 2017.

He has served as co-chair of PARIS21 and the Chair of the United Nations Statistics Commission. He was the founding chair of the Statistics Commission of Africa (StatCom Africa) and chairs the African Symposium for Statistical Development (ASSD). He was the Vice President of the International Statistics Institute (ISI), and sponsors the Young African Statistician (YAS) movement. He served as one of on the twenty-five-member panel on Data Revolution appointed by the UN Secretary General, and has recently been appointed to the Independent Accountability Panel for the health of women, children and adolescents. Mr. Lehohla has been a forceful advocate for improving the Civil Registration and Vital Statistics systems in Africa. He was recognized by his alma mater, the University of Ghana for his contribution to the development of statistics in 2015 and was also awarded an Honorary Doctorate by the University of Stellenbosch in the same year.

Jonathan Calof

Dr. Calof is recognized as one of the leaders in intelligence and foresight and in particular the application of these techniques to innovation. A full professor of International Business and Strategy at the Telfer School of Management at the University of Ottawa, Dr. Calof combines research and consulting in competitive intelligence, technical foresight and business analytics to help organizations develop key insights on their competitive environment to help drive the kind of innovation that responds to the external environment of tomorrow.

Jonathan has given over 1000 speeches, seminars and keynote addresses around the world on intelligence, foresight and analytics and has helped several companies and government agencies around the world enhance their capabilities on these areas. In recognition of his contribution to making fact based decision making a reality, Jonathan has been given several awards including Frost and Sullivan's life time achievement award in competitive intelligence; Fellow award from the Society of Competitive Intelligence Professionals; and SCIP's distinguished member award for his influence on the practice and the field of competitive intelligence



In addition to numerous awards, Dr. Calof has been given several honorary appointments and positions including: Honorary Professor at Yunnan Normal University in China; Leading Research Fellow of the Research Laboratory for Science and Technology Studies at the Institute for Statistical Studies and Economics and Knowledge (ISSEK) National Research University Higher School of Economics in Moscow, Russia ,Extraordinary Professor at North-West University in South Africa and Adjunct professor, University of New Brunswick (University Senate appointment).

Interest in his work has also resulted in several interviews on radio and in print around the world and has been featured in national publications as Forbes, Business Week, CIO Magazine, Financial Times, The National Post, Globe and Mail, Canadian Business, and others. He is a prolific author with over 200 publications to his credit. As well, Jonathan is the author and co-editor of several books on competitive intelligence including co-editor of the Competitive Intelligence Foundation's Conference and Trade Show Intelligence book. He also pens a column on event intelligence for competitive intelligence magazine and is the past executive editor for Frontline Safety and Security and is currently North American editor for Foresight Journal. In addition to being a regional editor for Foresight Journal, he also sits on the editorial board of Foresight and STI Governance. In terms of competitive intelligence scholarship, Dr. Calof sits on the editorial boards for the Journal of Intelligence Studies in Business and Revue International D'Intelligence Economique. In addition to his involvement in the consulting and academic world, Dr. Calof is also a director with, RoboCoder, a Canadian software company and a board of advisors member with FintruX, a Singapore based block chain loan-company. He is an advisor with the Pearson Center for Progressive Policy where he co-chairs their Economy for tomorrow program – a series of panels held across Canada that in true foresight fashion focuses on the issues that will confront Canada in the coming years and ideas on policies and programs that can help address these issues.

Dr Chris Lombard

BSc degree (University of Stellenbosch); Honours Degree in Human Resource Development; Master's Degree (RAU); PhD in Leadership in Performance and Change at RAU



Chris was born and grew up in the Boland and Western Cape. He matriculated in 1981 at Paarl Gymnasium High School. He completed a BSc degree in 1990 at the University of Stellenbosch, an honours degree in Human Resource Development in 1996 (cum laude), a master's degree (Leadership in Performance and Change – Top Student in three modules) in 2002 at RAU. Chris completed a PhD in Leadership in Performance and Change at RAU in 2004. He conducted his research in Unilever Channel Management, Tiger Brands Field Services and Smollan Sales & Marketing, where he designed and developed of a competency model enabling leaders and managers to deal with resistance to change. Chris implemented this model successfully with a variety of industries locally and internationally.

In 1996, Chris started his own consulting firm. Change Capacity and People Capacity Solutions services a broad spectrum of clients in an array of industries in both the public and private sector, internationally. He has received both the NCP and ABSA awards for achievement in facilitation.

Chris' approach to change focuses on ensuring the capacity, responsibility and accountability at the various managerial levels. Highlights in his consulting career include:

- Building change leadership capacity in KPMG International (Amsterdam), focusing on managers from six first-world countries.
- Facilitation of successful change during complex mergers, acquisitions and the required cultural integration (Brandhouse, Imperial Group, T-Systems, Momentum, Rand Merchant Bank, etc.).

- The facilitation of turnaround strategies in various industries. The last two a copper mine in Zambia (Barrick Group) and the largest of the Pick n Pay Distribution Centres.
- Acting as a coach for senior managers in retail and supporting them to improve store performance.
- Enabling more than 800 managers in the retail sector towards the improvement of store performance.
- Enabling leaders to facilitate the successful restructuring of organisations.
- Improving the coping efficiency and resilience of employees in various industries.

He played rugby at provincial level and also obtained provincial colours in rock-and-surf angling.

Ms Christine Bronkhorst

Information Librarian for MBA



*B.Bibl: University of Free State; B.Bibl Hons: University of Pretoria;
M.IT: University of Pretoria*

Christine Bronkhorst studied B.Bibl at the University of Free State and completed her degree *Cum Laude*. After completing her B.Bibl, she studied B.Bibl Hons at the University of Pretoria. She also did her master's degree (M.IT) with the University of Pretoria.

Christine is currently the Information Specialist for MBA and Law at the Ferdinand Postma Library, where she assists the MBA and Law students in their search for information during their studies. She supports the MBA and Law students with enquiries regarding information for research.

From 1996 to 2000, she was the Information Specialist at the Service Unit Natural Sciences and Engineering at the Merensky library at the University of Pretoria.

In 2012 she wrote a chapter on "Accessing legal information" in an Oxford textbook "Introduction to law and legal skills in South Africa" 2012.

Prof Johan G. Nel



Johan is the founder and currently the Executive Manager of the Centre for Environmental Management (CEM), Faculty of Science, Potchefstroom Campus, North-West University, Potchefstroom, South Africa. The CEM enjoys local and international recognition for its work in sustainability in general and environmental management and governance in particular, within both the corporate and public spheres. The CEM's mission is to *green business and governance* by means of innovative research, training/capacity building and advisory solutions. Apart from specialisation in activities and fields such as: environmental governance, at all three spheres of the public sector, various environmental governance and management tools¹, he also mentors both blue chip and emerging organisations, including the public sector, to address their environmental challenges at strategic, tactical and operational levels. He is also a SAATCA registered Lead EMS auditor. He is also regularly invited to read papers at national and international conferences, while he also publishes research articles and chapters in books. He also participated in numerous international research, advisory, capacity building and other projects ranging from: Germany, Egypt, Hungary, Singapore, Thailand, Philippines, Chile, Australia, Japan, Canada, Namibia, Botswana, Lesotho, Swaziland, Mozambique, Ghana, Mali, Guinea (Conakry) and Kenya amongst others. He also represents South Africa at the International Organisation for Standardisations' Technical Committee 207, Working Groups 5 and 6, the body responsible for reviewing and revising the ISO 14001 standard and ISO 14004 guideline for environmental management systems.¹ Such as: Environmental Impact Assessment, Environmental Management Systems, Environmental Risk Assessment, Environmental Auditing and Environmental Compliance Management.

Mr Reece Alberts



Reece holds the following degrees all obtained from the North-West University (NWU) Potchefstroom Campus, namely a BCom, LLB, LLM, M Env Management. He is furthermore a registered lead auditor with the South African Auditors and Training Certification Authority (SAATCA). He is a certified and qualified assessor and moderator in line with OBE requirements around competency training. For the last 8 years Reece has been employed by the Centre for Environmental Management (CEM) at the NWU and has lectured extensively on compliance and enforcement theory and practice within the field of integrated water resource management at short course level for private industry and government, at undergraduate level and at master's level in both the LLM M Env Management and MBA programmes. He has supervised several dissertations on the topic of compliance and enforcement. Reece was also asked to externally review the DEA Integrated Environmental Management Series components on compliance and enforcement in the latest publication of the series.

As a lead auditor, Reece conducts numerous legal compliance audits for both government and private industry. He is also recognized as being a compliance management specialist and is regularly asked to assist both private and SOC's with compliance management issues including those related to integrated water resource management. Reece has been asked to present at various conferences both nationally and internationally on the topic and was a guestspeaker at the DEA EMI Lekgotla in 2015.

Prof Raymond Parsons



Professor Raymond Parsons is a professor at the North West University School of Business and Governance (SBG). He is also chairman of the NWU-SBG Advisory Board. Until 2012, he was the Deputy CEO of BUSA and subsequently a Special Policy Advisor to that organisation until April 2014. He has also lectured at the Department of Economic and Management Sciences at the University of Pretoria. Professor Parsons was the Overall Business Convenor at the National Economic Development and Labour Council (NEDLAC) until 2010, which is the major social dialogue institution in South Africa. He is a key contributor to public and academic debate on a broad spectrum of issues of critical importance to the political economy of SA. He is a recognised authority on the SA economy and its implications for the business community. He studied economics at the Universities of Cape Town, Oxford and Copenhagen, before playing a leading role in organised business in SA for many years. He is a former Director-General of the SA Chamber of Business (SACOB). From 2000 to 2003, he was Visiting Professor at the School of Economic and Business Sciences at the University of the Witwatersrand. He also holds an Honorary Doctorate from the Nelson Mandela Metropolitan University (NMMU) and is an Honorary Professor there. He is a government appointee to the Council of the NMMU. Professor Parsons is a Past-President of the Economic Society of South Africa (ESSA). In 2004, former President Thabo Mbeki appointed Professor Parsons to the Board of Directors of the SA Reserve Bank and was reappointed in 2008. He was also a director of the SA Mint. He is the author/editor of five books – *The Mbeki Inheritance: SA's Economy 1990-2004*, *Parson's Perspective: Focus on the Economy*, *Manuel Markets and Money: Essays in Appraisal*, *Zumanomics: Which way to shared prosperity in South Africa?* and *Zumanomics Revisited: The Road from Mangaung to 2030*.

Mr Willie Bezuidenhout

Chief Executive Officer of Peninsula Energy Limited's South African operations (Oct 2018)



MBA: NWU Business School

Willie was an audit manager for two years following completion of his articles at PricewaterhouseCoopers in 1999, where his main focus was to service clients in the telecommunications industry. He left the audit profession in 2002 and took up the position of Chief Financial Officer of the Public Investment Corporation. In 2004 Willie started his own consulting business, focussing predominantly on clients in the mining industry. In 2007 he joined Uranium One where he held various roles until June 2016. These include the positions of Vice President Finance: Africa and Vice President Business Development for the Uranium Group. He also held directorships of a number of entities in South Africa, Australia and Tanzania. In addition to overseeing the effective functioning of the various companies' financial functions, Willie conducted various technical reviews, due diligence and feasibility studies on multi-million-dollar international mining projects and corporate mergers and acquisitions in the gold and uranium industry. In July 2016 Willie was appointed as the Chief Executive Officer of Peninsula Energy Limited's South African operations, a position that he held until October 2018.

Qualifications

Bachelor of Commerce

Bachelor of Commerce (Hons) Accounting and Business Management

Chartered Accountant (SA)

Master of Business Administration

Other interests

Willie is a keen photographer and participates as a mentor in the National Mentorship Movement.

Mr Theo Venter



Theo Venter is a policy specialist, strategic facilitator and lecturer at the NWU Business School and was previously Special Advisor to two Vice Chancellors of the North West University (2004-2016). He is also a political commentator on South African politics, especially on radio and TV since 1987. He was part of an academic consortium that participated in the training of the new North West government from 1994 until 1999. He has received recognition by the NWU as one of the most quoted members of the university staff in the media. He attended the ANC national conference as resident analyst for Netwerk24 in December 2017 as well as during the 2019 general election. Early in 2019 he completed a project with Theo Vorster on scenarios and business decisions for KYKNET. His interest and involvement in scenario development started in 1979 and he has published three chapters in different handbooks on strategic management on this theme. He writes a regular opinion pieces for Netwerk24 and is regularly interviewed on radio and TV. He holds two master's degrees in political science of which one was obtained in the USA as a Fulbright Scholar.

Ms Yoke Van Dam



The Power of Persuasion Presentation Bootcamp

The Power of Persuasion Presentation Bootcamp (Yoke van Dam)

Wouldn't it be amazing if the next time you present, people hang onto every word you say, they remember what you've said, and they act?

As a Leader we urge you to develop this skill, since this will elevate you above the crowd, allowing you to have meaningful impact and to influence various stakeholders in your business.

Professional speaker and Presentation Coach, Yoke van Dam will be offering a 1-hour session on the Power of Persuasion, from her 1-day Masterclass.

What you will learn: Lessons learnt from preparing for the big stage, becoming a powerful presenter.

Yoke van Dam is a Mindset disruptor of leaders and teams. She specializes in Neurolinguistic programming and is a qualified behavioral change coach, Professional speaker and facilitator.

She thrives on Storytelling and bringing real results to her clients. Her Power of Persuasion Presentation Bootcamp has been offered to multiple audiences including master's and Doctorate students at University of Pretoria, for Business incubators, Lecturers, Engineers, Accountants, Marketing executives and business leaders.

Her clients have gone to speak on large stages including Sun City and international conferences, and her presentation coaching clients have often won a bid after their pitch to a procurement board.

She also enjoys working with Executive teams on becoming the Ideal Team player and overcoming the 5 Dysfunctions of a team. By adding creative elements like team-buildings, the teams find new ways of working together. She also trains on Emotional Intelligence and Sales.

Her Company: Y-Connect's aim is to change behaviour, to increase staff engagement and overall morale in the business. You can find articles of hers on Entrepreneur.com, the Female Entrepreneurship collective as well as radio interviews on Mix FM and Radio today at www.y-connect.biz

Mr Paul Malherbe



*Clarifying **The Alternative Board***

Paul Malherbe is an experienced corporate leader, while at the same time seasoned in the SME arena. He spent almost a decade at the helm of a multinational organisation represented through multiple African offices and corporate headquarters in Europe, active in more than 20 sub-Saharan Africa countries, posting circa US\$50m (ZAR500m) annual revenues. His skills were honed in strategizing, redesigning and restructuring all facets of corporate operations including acquisitions, new product lines and process improvements. Paul spent 13 years in the SME environment, 8 of which were doing private equity investments with the leading SME funder in South Africa, while also spending more than 5 years in small business advising, mentoring and consulting. He is an avid real estate investor, in both commercial and residential portfolios. Since September 2018, he is the Founder and Managing Partner of "The Alternative Board ® South Africa" and holds the South Africa Master Licence.

Mr G.P. van Rheede van Oudtshoorn



Senior marketer: NWU department of Marketing and Student Recruitment

G.P. van Rheede van Oudtshoorn is a senior marketer at the North-West University's department of Marketing and Student Recruitment. His focus falls on the recruitment of postgraduate students.

G.P. holds two MA-degrees cum laude and he specialises as a consultant in the fields of corporate communication, strategic communication, stakeholder management, communication theory, intercultural communication and teaching / learning in higher education.

Ms. Boitumelo Loate



Keeping the faith: Navigating turbulent markets

BOITUMELO LOATE is currently working as an Investment Analyst at 36ONE Asset Management. Prior to this, she worked as an audit manager at KPMG within the Financial Services division and was a key member of the Financial Engineering Group and Learning and Development. She received the Africa trainer of the year award in 2014 and numerous encore awards over the years.

Boitumelo, a qualified chartered accountant, holds a Master's in Business Administration from the University of Oxford and a Master of Commerce (specialising in Corporate Financial Reporting) from Wits University. She obtained her Bachelor of Accountancy and MBA degrees cum laude and was awarded the Thuthuka and Chevening scholarships during her studies.

Boitumelo's background has provided various opportunities to become academically involved in various lectures and trainings in South Africa and the United Kingdom. Boitumelo has had the privilege of lecturing Financial Accounting at Wits University as an Associate Lecturer, Behavioural Economics at Cambridge University (Oxbridge Program) and Finance for non-financial managers and Financial Accounting for the MBA and PDBA Block release programmes at the Wits Business School. Delivering lectures to a group of students using advanced teaching techniques has inspired and motivated learners for higher level qualifications and employment.

Boitumelo was selected for the 150-hour extra-curriculum Oxford Finance Lab program in 2017. This program is designed to develop execution skills through financial and valuation modelling workshops and real-life cases and challenges presented by top tier banks, asset managers, and private equity funds. The cases covered Discounted Cash Flows, Project

Infrastructure Finance, Leverage Finance, Mergers and Acquisitions, Distress & Restructuring, Growth Capital, Leveraged Buy-outs Infrastructure Investment and Distress investments. This knowledge benefits her on a day to day to day basis as she creates and revises various financial models for various 36ONE Asset Management global or local equity funds, for the purpose of investing.

Monday, 27 January 2020
Opening session programme
Venue: Elgro Hotel (Big hall)

08:00	Prof Christo Bisschoff	Guests and students take their seats Introduce the Deputy Director of the Business School, Prof Jan Meyer to open the study school
08:15	Prof Jan Meyer	Welcoming of guests Opening with scripture reading and prayer Introduce the Director of the Business School, Prof Jan van Romburgh
08:30	Prof Jan van Romburgh	Director of Business School's Welcoming address
08:45	Prof Jan van Romburgh	Introduction of the guest speaker Dr Pali Lehohla (Former Statistician-General of SA)
08:50	Dr Pali Lehohla	<i>Building the Bridge to Inclusive Growth. Economic Policy Scenarios for Growth in South Africa 2020-2030</i>
09:35	Prof Jan van Romburgh (facilitate questions)	Questions to Dr Pali Lehohla
09:50	Prof Jan van Romburgh	Presents a token of appreciation to the guest speaker
09:55	Prof Christo Bisschoff	Lecturers remain in venue Guests depart Mr Theo Venter & Dr Lehohla depart for YouTube video shooting
10:05	Prof Christo Bisschoff	House-rules and arrangements of the study school
10:10	Prof Ronnie Lotriet	Introduction of the lecturers

STUDY SCHOOL NO. A: MBA I: 27-31 JANUARY 2020

08:00 - Monday: 27 Jan	08:00 - Tuesday: 28 Jan	08:00 - Wednesday: 29 Jan	08:00 - Thursday: 30Jan	08:00 - Friday: 31 Jan
Opening and Welcome (See “Opening session programme” for details)	MBAA 874 RESEARCH Introduce research clusters (supervisors) Prof Christoff Botha	MBAA 813 Managerial Economics (1) Prof André Heymans	MBAA 874 Research Methodology (2) Prof Christoff Botha	MBAA 811 Corporate Governance (2) Mr Pieter Greyling
	Mr GP van Rheeде van Oudtshoorn			
Tea 10:30-11:00	Tea 10:45-11:15	Tea 10:45-11:15	Tea 10:45-11:15	Brunch 10:00- 10:45
Study school arrangements Registration, student cards & acquiring textbooks. Other formalities or problems to be sorted out	MBAA 812 Guest lecturer: Competitive Intelligence Prof Jonathan Calof (Prof Ronnie Lotriet)	MBAA 812 Operations Management (1) Mr Mihan Louw (Mr Johan Jordaan)	MBAA 874 Research Methodology (3) Prof Christoff Botha	10:45 – 12:45 MBAA 812 Operations Management (4) Dr Johan Jordaan
Lunch 13:00-14:00	Lunch 13:00-14:00	Lunch 13:00-14:00	Lunch 13:00-14:00	13:00 – 15:00 MBAA 813 Managerial Economics (2) Prof Andre Heymans Study school evaluation and feedback session
MBAA 874 Research Methodology (1) Introduction: Dr Joseph Lekunze Prof Christoff Botha Prof Ravinder Rena	MBAA 811 Corporate Governance (1) Environmental Management (Workshop) Mr Theunis Meyer & Mr Reece Alberts	MBAA 811 Corporate Governance (2) Mr Pieter Greyling	MBAA 813 Managerial Economics Guest lecturer: Prof Raymond Parsons	
Supper 17:00-18:00	Supper 17:00-18:00	Supper 17:00-18:00	Supper 17:00-18:00	
NWU Library skills Ms Christine Bronkhorst	Environmental Management (Workshop continues)	MBA BRAAI Venue: ELGRO HOTEL SWIMMINGPOOL AREA Until late...	MBAA 812 Operations Management (3) Introduction to Community Project Dr Johan Jordaan	
Group forming, MBA orientation and eFundi Dr Johan Jordaan			Coffee break 19:00-19:30	
Coffee break 19:00-19:30	Coffee break 19:00-19:30		Introduction to Community Project (Continues) Dr Johan Jordaan	
Quantitative methods (Workshop) Dr Johan Jordaan	Environmental Management (Workshop continues)		Closing 22:00	
Closing 22:00	Closing 22:00			

STUDY SCHOOL NO. C: MBA II: 27-31 JANUARY 2020

08:00 - Monday: 27 Jan	08:00 - Tuesday: 28 Jan	08:00 - Wednesday: 29 Jan	08:00 - Thursday: 30 Jan	08:00 - Friday: 31 Jan
Opening and Welcome (See “Opening session programme” for details)	MBAC 813 Financial Management Prof Wedzerai Musvoto	MBAC 873 Research Project Compulsory individual meetings with allocated supervisors	MBAC 811 & 812 Scenario planning (2) (Skills workshop) Mr Theo Venter	08:00-10:00 MBAC 811 Strategy Management Prof Ronnie Lotriet
Tea 10:45-11:15	Tea 10:45-11:15	Tea 10:45-11:15	Tea 10:45-11:15	Brunch 10:00- 10:45
Programme arrangements Registration, student cards & acquiring textbooks. Other formalities or problems to be sorted out	MBAC 813 Financial Management Prof Wedzerai Musvoto	MBAC 811 & 812 Scenario planning (1) (Theory) Mr Theo Venter	MBAC 811 Strategy Management Prof Ronnie Lotriet	10:45 – 12:45 MBAC 813 Financial Management Prof Wedzerai Musvoto
Lunch 13:00-14:00	Lunch 13:00-14:00	Lunch 13:00-14:00	Lunch 13:00-14:00	13:00 – 15:00 MBAC 813 Financial Management Prof Wedzerai Musvoto Study school evaluation and feedback session
MBAC 811 Strategy Management Competitive Intelligence Guest lecturer: Prof Jonathan Calof (Prof Ronnie Lotriet)	MBAC 812 The Company Project (Writing the case study) Prof Tommy du Plessis Guest lecturer: The Power of Persuasion Ms Yoke Van Dam	MBAC 873 RESEARCH WORKSHOP Prof Ravi Ravinder & Christof Botha	MBAC 811 Strategy Management Case study Guest lecturer: Mr Chris Lombard (Prof Ronnie Lotriet)	
Supper 17:00-18:00	Supper 17:00-18:00	Supper 17:00-18:00	Supper 17:00-18:00	
MBAC 813 Financial Management Role of the financial manager (Workshop) Mr Willie Bezuidenhout	MBAC 812 The Company Project Prof Tommy du Plessis Guest lecturer: The Alternative Board Mr Paul Malherbe	MBA BRAAI Venue: ELGRO HOTEL SWIMMINGPOOL AREA Until late...	MBAC 813 Financial Management Prof Wedzerai Musvoto Guest lecturer: Ms. Boitumelo Loate Keeping the faith: Navigating turbulent markets	
Coffee break 19:00-19:30	Coffee break 19:00-19:30		Coffee break 19:00-19:30	
Role of the financial manager (workshop continued)	The Company Project (continued)		Financial Management (Continued)	
Closing 22:00	Closing 22:00		Closing 22:00	

LOCATION OF ELGRO HOTEL

